

**SHALLOWFORD PRESBYTERIAN CHURCH  
2021 OPERATING BUDGET**

|   | 2021             |                               |                    | 2022             |  |   |   |
|---|------------------|-------------------------------|--------------------|------------------|--|---|---|
|   | BUDGET           | UPSIDE<br>PROJECTED<br>ACTUAL | BUDGET<br>VARIANCE | BUDGET           | \$ INCREASE/<br>(DECREASE)<br>VS 2021 BUDGET | % INCREASE/<br>(DECREASE)<br>VS 2021 BUDGET | \$ INCREASE/<br>(DECREASE)<br>VS 2021 OUTLOOK |
| <b>OPERATING INCOME</b>                   |                  |                               |                    |                  |  |   |   |
| Pledge Income                             | 1,703,000        | 1,686,912                     | (16,088)           | 1,703,000        | 0  | 0%  | (1,088)                                       |
| Contributions                             | 71,000           | 61,059                        | (9,941)            | 68,000           | (3,000)                                      | -4%   | 6,941   |
| Faithful Ones Offerings                   | 14,000           | 12,000                        | (2,000)            | 16,000           | 2,000  | 14%   | 4,000   |
| Other Income:                             | 20,000           | 11,000                        | (9,000)            | 13,000           | (7,000)                                      | -35%  | 2,000   |
| <b>TOTAL OPERATING INCOME</b>             | <b>1,808,000</b> | <b>1,770,971</b>              | <b>(37,029)</b>    | <b>1,800,000</b> | <b>(8,000)</b>                               | <b>(0)</b>                                  | <b>29,029</b>                                 |
| <b>OPERATING EXPENSES</b>                 |                  |                               |                    |                  |  |   |   |
| <b>Operations Ministry</b>                |                  |                               |                    |                  |  |   |   |
| Personnel                                 | 1,141,200        | 1,089,385                     | (51,815)           | 1,141,200        | 0  | 0%  | 51,815  |
| Facilities: Admin/Mtg/Utilities/Insurance | 303,560          | 285,900                       | (17,660)           | 265,000          | (38,560)                                     | -13%  | (20,900)                                      |
| Facilities: Buildings/Vehicles            | 84,960           | 94,000                        | 9,040              | 91,090           | 6,130  | 7%  | (2,910)                                       |
| Session                                   | 3,100            | 3,500                         | 400                | 800              | (2,300)                                      | -74%  | (2,700)                                       |
| Stewardship                               | 2,000            | 2,000                         | -                  | 2,400            | 400  | 20%   | 400   |
| Support & Endowment                       | -                | -                             | -                  | 500              | 500  | 0%  | 500   |
| <b>Outreach Ministry</b>                  |                  |                               |                    |                  |  |   |   |
| Congregational Care                       | 4,450            | 4,450                         | -                  | 4,100            | (350)  | -8%   | (350)   |
| Communications                            | 41,600           | 37,000                        | (4,600)            | 40,180           | (1,420)                                      | -3%   | 3,180   |
| Welcoming Committee                       | 5,530            | 5,000                         | (530)              | 11,250           | 5,720  | 103%  | 6,250   |
| Programs                                  | 10,000           | 2,500                         | (7,500)            | 5,500            | (4,500)                                      | -45%  | 3,000   |
| Missions                                  | 81,000           | 81,000                        | -                  | 88,100           | 7,100  | 9%  | 7,100   |
| Presbytery Benevolences                   | 31,700           | 31,700                        | -                  | 31,450           | (250)  | -1%   | (250)   |
| <b>Faith &amp; Fellowship Ministry</b>    |                  |                               |                    |                  |  |   |   |
| Christian Education - Children's          | 22,900           | 15,000                        | (7,900)            | 20,950           | (1,950)                                      | -9%   | 5,950   |
| Christian Education - Adult               | 2,000            | 4,500                         | 2,500              | 2,000            | 0  | 0%  | (2,500)                                       |
| Youth & Young Adults                      | 22,620           | 22,620                        | -                  | 27,620           | 5,000  | 22%   | 5,000   |
| Music                                     | 47,700           | 47,700                        | -                  | 63,600           | 15,900                                       | 33%   | 15,900  |
| Worship                                   | 3,680            | 3,800                         | 120                | 4,260            | 580  | 16%   | 460   |
| <b>TOTAL OPERATING EXPENSE</b>            | <b>1,808,000</b> | <b>1,730,055</b>              | <b>(77,945)</b>    | <b>1,800,000</b> | <b>(8,000)</b>                               | <b>0%</b>                                   | <b>69,945</b>                                 |
| Special Offerings Receipts                | 24,000           | 24,000                        | -                  | 24,000           | 0  | 0%  | 0   |
| Special Offerings Distributions           | 24,000           | 24,000                        | -                  | 24,000           | 0  | 0%  | 0   |
| <b>NET OPERATING INC/(LOSS)</b>           | <b>0</b>         | <b>40,916</b>                 | <b>40,916</b>      | <b>0</b>         | <b>(0)</b>                                   | <b>-24%</b>                                 | <b>40,916</b>                                 |